



NORTH SLOPE BOROUGH OIL & GAS FORUM 2025

Atautchimuglugi nunat, iñuuniagniq suli-unnaagutivut
Linking Lands, Lives, and Energy

SUMMARY REPORT

August 25 - 26
Anchorage, Alaska

Protecting the Environment • Supporting Subsistence • Ensuring Safe Energy Practices

www.north-slope.org

North Slope Borough

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Josiah A. Patkotak, Mayor

December 19, 2025

Atautchimuglugi nunat, iñuuniagniq sulì uunnaagutivut — Linking Lands, Lives, and Energy — is more than the theme of this year's Oil & Gas Forum. It reflects who we are as Iñupiat and how we continue to shape our future through unity, resilience, and shared purpose.

The 2025 Forum brought together community leaders, whaling captains, tribal and corporate partners, local and federal agencies, and industry representatives for two days of open dialogue and honest reflection. More than 100 participants joined us in Anchorage to focus on the issues that matter most to our region: responsible energy development, protection of our subsistence resources, infrastructure planning, workforce development, and long-term economic resilience.

Across each panel, keynote, and conversation, one message was clear: **the strength of the North Slope lies in working together.** Our success depends on meaningful consultation, transparent coordination, and respect for the knowledge and priorities of our communities. When we align federal, state, local, and industry partners around shared goals, we create pathways for opportunity that honor our culture while supporting our families and future generations.

This summary report captures not only the discussions held but also the values that guided them — stewardship, accountability, and a commitment to ensuring that progress in the Arctic remains community-centered. I am grateful to all who contributed their time, expertise, and voices. Your participation strengthens the Borough's ability to navigate a rapidly changing energy landscape while protecting the lands and waters that define our way of life.

As we look ahead, may we continue to build on the collaboration demonstrated at this Forum. By listening to one another, by grounding decisions in both traditional knowledge and sound science, and by standing united as Iñupiat people, we ensure that the North Slope remains strong, self-determined, and prepared for the opportunities ahead.

Quyanaqpak for your partnership and your ongoing commitment to our region.

Mayor Josiah A. Patkotak
North Slope Borough

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North Slope Borough

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Chastity Olemaun, Director

TO: Local, State and Federal Attendees
FROM: Chastity Olemaun, Director *CKO*
DATE: August 21, 2025
SUBJECT: NSB Oil and Gas Forum Information Sharing

Our intent for the forum is to continue engagement with our local leadership from our eight communities: Anaktuvuk Pass, Atkasuk, Kaktovik, Nuiqsut, Point Lay Point Hope, Utqiagvik and Wainwright with the Oil and Gas industry. NSB intends on fostering collaboration between state, federal, and local agencies across our North Slope region to continue environmentally safe practices that also protects our subsistence lifestyle. The theme of this year's forum is: *Linking Lands, Lives, and Energy*.

For more open communications and transparency, I wanted to share with all attendees some contact information for the North Slope Borough Planning Community Services Department.

NSBPermitSubmittal@north-slope.org for all permit applications, inquiries and comments for public comment.

PlanningInspectors@north-slope.org for all contingency plan updates, state contact for inter-agency review, oil spill reporting per permit stipulations and inquires for potential violators of commercial recreation permits.

NSBPlanningGIS@north-slope.org for all geographical information system questions including copies of plat cards.

NSBPlanningCPD@north-slope.org for all NSB owned land leases, census and community planner questions and inquires.

EXECUTIVE SUMMARY

FORUM OVERVIEW

The 2025 North Slope Borough Oil & Gas Forum, hosted by North Slope Borough **Mayor Josiah Patkotak**, convened more than 100 participants from North Slope communities, state and federal agencies, and the oil and gas industry on August 25–26, 2025, in Anchorage. Sponsored by the North Slope Borough (NSB) with support from the National Petroleum Reserve-Alaska (NPR-A) Impact Mitigation Grant Program, this year's Forum carried the theme ***Linking Lands, Lives, and Energy / Atautchimuglugi nunat, iñuuniagniq sulì uunnaagutivut***, emphasizing collaboration to support responsible development, address community needs, and strengthen partnerships that shape the future of energy on the North Slope .

Building on the foundations of earlier Forums held in 2007, 2016, 2018, and 2021, the 2025 North Slope Borough Oil & Gas Forum advanced dialogue by focusing on **eight priority objectives**. These objectives served as the framework for discussion, collaboration, and collective action.

PRIORITY OBJECTIVES

- 1) Advance ongoing dialogue** by revisiting priorities from past forums to ensure continuity and accountability.
- 2) Strengthen engagement and coordination** across the NSB, state and federal agencies, and industry to align priorities and share critical information.
- 3) Ensure meaningful involvement** of local leadership so community perspectives and needs are fully represented.
- 4) Promote integrated regional planning** to identify NSB-wide synergies beyond community-by-community approaches.
- 5) Support community development** alongside infrastructure expansion to maximize benefits and reduce conflicts.
- 6) Center community needs**—economic, environmental, and social—in all planning and decision-making.
- 7) Acknowledge Arctic energy realities**, including ongoing reliance on fossil fuels and the challenges of renewable alternatives in extreme northern climates.
- 8) Highlight the importance of sustained funding** to maintain dialogue, advance objectives, and achieve actionable outcomes.

DAY ONE HIGHLIGHTS – MONDAY, AUGUST 25

Day One featured four major panel sessions, supported by keynote speakers, agency briefings, and industry updates that established a strong foundation for the two-day event.

The forum began with an invocation by **Assembly Member Eva Kinneveauk**, followed by opening remarks from NSB **Mayor Josiah Patkotak** and Alaska **Governor Mike Dunleavy**. These remarks set the stage for a candid and solutions-focused dialogue, emphasizing the importance of working across jurisdictions and honoring community voices. Co-emcees **Angela Cox** (NSB Government Affairs) and **Jason Brune** (NSB Environmental Management) guided the program flow throughout the day.

The first session, *Energy, Revenues, and Resilience: Sustaining Alaska's North Slope*, was moderated by **Michael Pawlowski**. NSB **Mayor Patkotak** and NSB Finance Director **Fadil Limani** presented the NSB's fiscal outlook, underscoring the connection between energy revenues and community services. Their remarks invited questions about how revenue-sharing agreements and financial planning strategies could be adapted to ensure long-term resilience given fluctuations in energy markets.

The *Federal, Local, and State Update* panel, led by **Director Chastity Olemaun** (NSB Planning & Community Services), **Kara Moriarty** (Senior Advisor for Alaska Affairs, U.S. Department of the Interior), and **Commissioner John Boyle** (Alaska Department of Natural Resources), delivered a multi-level perspective on current priorities and regulatory considerations. Each panelist provided targeted updates, ranging from Department of Interior's (DOI's) role in resource management, to the State's evolving position on permitting and exploration, to Borough-level community planning. Attendees engaged these officials with questions about coordination challenges and opportunities for aligning policies.

The lunchtime keynote session featured recorded video messages from **Senator Lisa Murkowski** and **Senator Dan Sullivan**, and **Representative Nick Begich**, who expressed federal support for continued dialogue on Arctic development. This was followed by **Nagruk Harcharek** (President, Voice of the Arctic Iñupiat), who delivered a keynote address, *Willow: A Case Study for Success*. His remarks described how collaborative approaches between industry, government, and Indigenous organizations could set a model for future development projects.

In the afternoon, the *Oil & Gas Industry Update* brought together senior executives **Erec Isaacson** (ConocoPhillips Alaska), **Luke Saugier** (Hilcorp Alaska), and **Joe Balash** (Santos). Each presented on their company's current activities, production outlook, and future investments.

This panel outlined transparency on industry priorities and also created space for direct engagement, with participants raising questions about local hiring, workforce development, and environmental safeguards.

The next panel, *Mitigating Impacts to Subsistence Use*, was moderated by **Taqulik Hepa** (NSB Wildlife Management). **Brian Person** (NSB Wildlife Management), Whaling Captains **Herbert Ipalook, Sr.** and **Herbert Kinneveauk III**, and **Tara Sweeney** (ConocoPhillips Alaska) examined the challenges of balancing subsistence traditions with industrial activities. Panelists emphasized the need for early communication and continuous monitoring, while community leaders highlighted the cultural and nutritional importance of whaling and subsistence harvests. Attendees noted that they appreciated the honesty of this dialogue, which reinforced the Forum's role as a bridge between development and cultural continuity.

The final panel of the day, *Power Generation: The Arctic Transmission Corridor*, was moderated by **Fadil Limani** and featured experts **Peter Corsell**, **Larry Kellerman**, **Ross Berger** (Twenty First Century Utilities), and **Severin White**, Managing Director and Head of Corporate Development (DigitalBridge Group, Inc.). They introduced the concept of an Arctic-wide transmission corridor, designed to enhance energy reliability and resilience. Their technical briefing explored how infrastructure investments could reduce costs, strengthen redundancy, and open pathways for future energy diversification. The discussion closed with questions from community members about the feasibility and local benefits of such large-scale projects.

Day One concluded with remarks from NSB Assembly President **Crawford Patkotak**, followed by a networking reception hosted by the NSB Mayor's Office. The reception provided attendees with an opportunity to deepen connections and continue conversations in an informal setting. Guests were treated to entertainment with the Mayor's office and staff. The drummers and dancers, whose powerful rhythms and traditional movements celebrated the cultural heritage of the North Slope, added a memorable, local touch to the evening.

DAY TWO HIGHLIGHTS – TUESDAY, AUGUST 26

Day Two built on the momentum of Day One with three panel sessions and two keynote moments, focused on infrastructure, training, and land use priorities.

The morning opened with remarks from **Representative Robyn Burke** (House District 40) and Alaska **Lt. Governor Nancy Dahlstrom**, joined by members of the NSB Assembly. Their remarks reiterated state and legislative commitment to the NSB's efforts, while also acknowledging the challenges ahead.

The first session, Planning for Transportation and Utility Corridors, was moderated by Nagruk Harcharek (VOICE of the Arctic Iñupiat) and included an extensive panel of experts: **Fredrick Brower** (NSB Assembly/ICAS), **Chastity Olemaun** (NSB Planning & Community Services), **Hina Kilioni** (NSB Port Authority), **Inuuteq Stotts** (ASRC Consulting), **Jeff Bruno** (Alaska DNR/ASTAR), and **Stephanie Kuhns** (BLM). Together, they mapped out the logistical, regulatory, and cultural challenges of corridor development. The panel underscored how corridor planning impacts not only energy transport but also subsistence access, community connectivity, and regional economic growth.

Following a short intermission, **Harry Aiken** (NSB Prudhoe Bay Regional Supervisor) provided a dedicated briefing on *SA10 and the Harry Brower Jr. Training Center*. His remarks highlighted how the NSB is building training capacity to prepare local residents for jobs in oil, gas, and emerging energy fields. This session drew interest from community representatives, who underscored the importance of ensuring youth and early career workers are fully integrated into workforce pipelines.

The second panel of the day, *ANWR and NPR-A: Eastern and Western Expansion*, was moderated by **Harry Aiken** and featured a diverse set of panelists including **Taqulik Hepa** (NSB Wildlife Management), **Tyson Kade** (Van Ness Feldman LLP), **Brandi Sellepack** (ConocoPhillips Alaska), **Charles Lampe** (Kaktovik Inupiat Corporation), and **Doreen Fogg-Leavitt** (Iñupiat Community of the Arctic Slope). Panelists discussed exploration trends, regulatory hurdles, and the balance between economic opportunity and cultural/environmental stewardship. Community voices emphasized the need for accountability and transparency in future land use decisions.

During lunch, **Crawford Patkotak** (NSB Assembly President) delivered a keynote titled *From the Arctic to the Nation: Energy, Culture, and Self-Determination*. His remarks underscored the deep interconnection between Arctic energy development and cultural resilience, reminding participants that sovereignty and self-determination should remain central to all planning.

The Forum concluded with closing remarks from **Mayor Josiah Patkotak**, followed by a participant survey through a QR code provided on each of the tables. This interactive session captured feedback directly from attendees, ensuring perspectives were captured to help guide planning for future Forums. Throughout the event, participants were also able to submit questions for panelists through a separate form with a QR code provided on each table. The emcees reviewed the incoming questions in real time and directed them to the appropriate moderators for panelist responses.

Due to time constraints, not all questions were addressed during the Forum; however, all submissions have been compiled (see the Forum Q&A section on page 22) and will inform ongoing engagement efforts leading up to the next Forum.

KEY TAKEAWAYS

Across two days of presentations and panels, the 2025 forum highlighted the importance of:

- **Multi-level engagement** between NSB leaders, state and federal agencies, industry representatives, and community members.
- **Centering local leadership and community needs** in all planning discussions to ensure cultural, social, and economic priorities are reflected.
- **Integrated planning** that views energy, infrastructure, and community development as interconnected systems rather than isolated efforts.
- **Acknowledging Arctic energy realities**, including reliance on fossil fuels, while also exploring new models for resilience and diversification.
- **Securing sustained funding** to continue the forum's role as a venue for honest dialogue, accountability, and actionable outcomes.



North Slope Borough Oil & Gas Forum 2025 — where collaboration, innovation, and community perspectives come together to shape Alaska's energy future.

DAY 1 - SUMMARY

INVOCATION & OPENING REMARKS

Forum Co-Emcees: **Angela Cox**, Director, NSB Department of Government Affairs; **Jason Brune**, Director, NSB Department of Environmental Management

Session Speakers: **Chastity Olemaun**, Director, NSB Planning & Community Services; **Eva Kinneveauk**, NSB Assembly Member; **Mayor Josiah A. Patkotak**, North Slope Borough; **Governor Mike Dunleavy**, State of Alaska

COMMENCEMENT

NSB Director of Planning and Community Services, **Chastity Olemaun**, welcomed attendees and explained the Forum's growth since its first gathering in Utqiagvik in 2007, its restart in 2016 after a nine-year gap, and subsequent events in 2018 and 2022 (with 2020 canceled due to COVID-19). She introduced the 2025 theme—***Linking Lands, Lives, and Energy / Atautchimuglugi nunat, iñuuniagniq sulì uunnaagutivut***. After a brief safety moment, she introduced Co-Emcees **Angela Cox** and **Jason Brune**.

INVOCATION

NSB Assembly Member **Eva Kinneveauk** offered an invocation, beginning in English and transitioning to Iñupiat.

OPENING REMARKS

Mayor Josiah A. Patkotak, North Slope Borough

The day began with opening remarks prepared by the Mayor.

Governor Mike Dunleavy, State of Alaska

Governor Dunleavy opened the forum by expressing his honor to participate and his appreciation for the diverse audience representing the NSB and broader Alaska. He emphasized that the NSB's stewardship of natural resources has global significance, commending local leadership and communities for their long-standing example of sustainability—dating back to traditional whaling practices that helped restore the bowhead whale population.



Governor Mike Dunleavy, State of Alaska

Governor Dunleavy highlighted Alaska’s enduring role in responsible resource management and its growing prominence on the world stage. He noted that recent federal policy shifts have lifted many prior restrictions on resource development, positioning Alaska at the “center of the world” for its energy and innovation potential. He referenced recent discussions with federal leaders, including **President Donald Trump** and **Interior Secretary Doug Burgum**, emphasizing increasing attention to Alaska’s contributions to energy security and emerging technologies like artificial intelligence.

Looking ahead, **Governor Dunleavy** discussed progress on the Trans-Alaska gasline, stating that final investment decisions are near and that the project could provide transformative benefits for Alaskans, particularly through expanded access to natural gas. He also mentioned billions of dollars in new data farm investments and upcoming meetings to attract additional technology infrastructure to the state. He concluded by reaffirming that the future of Alaska, and much of its opportunity, centers on the North Slope Borough, calling on attendees to prepare for the advancements and prosperity that lie ahead.

ENERGY, REVENUES, AND RESILIENCE: SUSTAINING ALASKA’S NORTH SLOPE

Moderator: Michael Pawlowski, Partner, Strategy North Group

Session Speakers: Mayor Josiah A. Patkotak, North Slope Borough; **Fadil Limani**, Director, NSB Department of Finance

Moderator **Michael Pawlowski** framed the discussion around fiscal stability and long-term planning. **Fadil Limani** described how rating agencies view Alaska’s unique credit profile, emphasizing the state’s ~\$85B endowment, low recent debt issuance, and the Willow Project’s economic potential. He stressed the importance of clear, predictable fiscal rules (e.g., the percent of market value (POMV) approach in SB 26) and proposed similar smoothing concepts for oil revenue to reduce volatility and improve planning. **Mayor Patkotak** reflected



Oil & Gas Financial Outlook panelists Mayor Patkotak, Fadil Limani, and Michael Pawlowski

on state budget tradeoffs (PFD draws, K-12 spending, potential tax changes) and warned against short-term fixes that deter investment. He underscored that while diversification (e.g., data centers) is promising, oil and gas remains central to the current and near-term fiscal outlook.

On local finances, **Fadil Limani** noted the NSB’s oil tax structure helps insulate revenues from price swings but cautioned that project deferrals reduce workforce, which can affect the operating budget under current tax gap calculations.

He and the Mayor advocated for sustained public-private partnerships to finance infrastructure, housing, and services that build long-term resilience. Workforce and technology needs featured prominently. **Mayor Patkotak** emphasized modernizing facilities and training to prevent avoidable disruptions and highlighted the Harry Brower Jr. Training Center as a critical investment in technical skills. On infrastructure, both speakers pointed to the need for better road systems and federal collaboration (CWAT, ASTAR) to lower costs, improve access, and expand opportunity—balanced with subsistence protections and careful management of public access.

Discussion of AKLNG centered on lowering rural energy costs, potential centralized power generation, and positioning the NSB to leverage federal momentum. **Fadil Limani** proposed amending the code to allow up to 10% of the NSB to be directly invested in priority projects (housing, data, power), attracting outside capital while sharing risk, taking cues from international models that deploy public endowments alongside private investors.

In closing, **Mayor Patkotak** stressed learning from history, deepening federal-state-local coordination, and using genuine partnerships (Mayor's Office, Assembly, Trilateral Committees) to align development with environmental stewardship and community priorities.

FEDERAL, LOCAL, AND STATE UPDATE

Session Speakers: **Chastity Olemaun**, Director, NSB Department of Planning & Community Services; **Kara Moriarty**, Senior Advisor for Alaskan Affairs, U.S. Department of the Interior; **John Boyle**, Commissioner, Alaska Department of Natural Resources

Local Update — Chastity Olemaun

Director **Chastity Olemaun** focused on land management and community development: NSB's acquisition of the Harry Brower Jr. Training Center; ongoing efforts to secure up to 89,000 acres through municipal land entitlements; and near-term training with Alaska Department of Environmental Conservation (ADEC) to improve community input during zoning and permitting under *Title 19*. She encouraged feedback on eight community comprehensive plans (completed in 2023 and now being updated) and highlighted collaboration on Community Winter Access Trail (CWAT) memoranda of understanding (MOUs) and with Kikiktaqruk Inupiat Corporation (KIC) on rights-of-way. Transparency in commercial recreational permitting and sustained public input were emphasized.

Federal Update — Kara Moriarty (DOI)

U.S. Department of the Interior Senior Advisor for Alaskan Affairs **Kara Moriarty** recapped the administration's policy direction to accelerate Alaska resource development, including Executive Order 14153 and coordination via the National Energy Dominance Council. She described the proposed rescission of the 2024 NPR-A rule, intended to restore timely leasing

and reduce unnecessary procedural barriers, and outlined action to reopen ANWR's Coastal Plain under prior the environmental impact statement record of decision (EIS/ROD). **Moriarty** cited potential jobs and revenue from AKLNG and affirmed ongoing BLM processes and public comment. A potential national security significance designation for NPR-A is under consideration but not decided.

State Update — Commissioner John Boyle (ADNR)

Commissioner Boyle surveyed East-to-West developments: Point Thomson revival and synergies with AKLNG; new discoveries south of Badami; continued investment at Prudhoe Bay,



Kara Moriarty (U.S. DOI), Chastity Olemaun (NSB), and Commissioner John Boyle

Kuparuk, and Alpine; Pikka coming online (with associated seawater treatment capacity) and projected production ramp; and Willow advancing post-approval.

Commissioner Boyle projected that, taken together, these efforts could push North Slope output toward 600K barrel/day, supporting jobs, tax revenues, and long-term community investment—while also noting diversification opportunities (e.g., potential data centers, methane hydrates research). He urged continued federal-state-local alignment before the Q&A.

LUNCH MESSAGES AND KEYNOTE SPONSORED BY SANTOS

Session Speakers: U.S. Senator Lisa Murkowski (recorded); U.S. Senator Dan Sullivan (recorded); U.S. Representative Nick Begich (recorded); **Keynote:** Nagruk Harcharek, President, VOICE of the Arctic Iñupiat

RECORDED REMARKS — U.S. Senator Lisa Murkowski

Senator Murkowski praised the Forum's tradition of bringing partners together and celebrated the Willow approval as proof of what aligned federal-state-local leadership and community voices can achieve. She previewed efforts to sustain gains through lease sales and revenue sharing, reiterated Alaska's respect-based development principles, and committed to advancing the North Slope Borough funding priority for NPR-A impact mitigation.

RECORDED REMARKS — U.S. Senator Dan Sullivan

Senator Sullivan contrasted prior federal restrictions with Executive Order 14153, calling it a turning point for NPR-A and ANWR. He highlighted Willow, Pikka, leadership visits to the Slope, and AKLNG momentum, noting that development has historically translated into measurable quality-of-life gains for North Slope residents.

RECORDED REMARKS — U.S. Representative Nick Begich

Representative Begich forecasted near term output milestones: Pikka is ahead of schedule, first oil in early 2026, and significant TAPS throughput increases. He described Alaska's position for a "North Slope renaissance," with Alaska LNG nearing a final investment decision and expanded leasing under new federal policy.

KEYNOTE REMARKS: "WILLOW: A CASE STUDY FOR SUCCESS" — Nagruk Harcharek

Nagruk Harcharek, President of the VOICE of the Arctic Iñupiat, delivered a keynote address highlighting the Willow Project as a modern example of Iñupiat self-determination and unity in action. He reflected on the legacy of early leaders such as Mayor **Eben Hopson Sr.**, whose vision for local control and responsible resource development laid the foundation for the North Slope Borough and the region's ability to govern its own future.

Mr. Harcharek emphasized that the successful approval of the Willow Project was the result of unified advocacy across 21 North Slope organizations, regional corporations, and tribal governments working through the VOICE of the Arctic Iñupiat. He explained that Willow is not simply an oil development effort, but a symbol of the Iñupiat people's right to shape their own economic and cultural destiny while maintaining balance with the environment.

He concluded by calling the Willow Project a blueprint for continued success, demonstrating the strength of collaboration, fact-based advocacy, and locally driven decision-making.

Mr. Harcharek closed with a call to action, urging continued unity and advocacy so that the Iñupiat people remain the architects of their destiny: "Together, we are the Voice of the Arctic Iñupiat, and united we are unstoppable."



*Nagruk Harcharek, President,
VOICE of the Arctic Iñupiat*

PANEL: MITIGATING IMPACTS TO SUBSISTENCE USE

Moderator: Taqulik Hepa, Director, NSB Department of Wildlife Management

Panelists: Brian Person, NSB Department of Wildlife Management; **Herbert Ipalook, Sr.**, Whaling Captain, Nuiqsut; **Herbert Kinneveauk, III**, Alaska Eskimo Whaling Commission; **Tara Sweeney**, Vice President of External Affairs, ConocoPhillips Alaska

Following the post-lunch agenda adjustment, Co-Emcee **Angela Cox** introduced the *Mitigating Impacts to Subsistence Use* panel, moderated by **Taqulik Hepa**. In her opening remarks, **Director Hepa** reflected on the origins of the NSB's Department of Wildlife Management under

Mayor Eben Hopson and its continuing mission to safeguard subsistence traditions while guiding policy and scientific research. She emphasized the enduring importance of subsistence to Iñupiat culture and her personal connection to these practices as both a community member and professional advocate.

Panel Discussion Highlights:

- **Community-Led Monitoring:** **Brian Person** described how the Department of Wildlife Management collaborates with state, federal, and industry partners to collect and analyze data informing Environmental Assessments (EAs), Environmental Impact Statements (EIS), and NSB permitting decisions. He cited the Endicott Causeway Project as an example of permit-driven monitoring leading to meaningful mitigation—specifically, breaching the causeway to restore fish habitats affected by salinity changes.
- **Good Neighbor Policies:** **Whaling Captain Herbert Ipalook, Sr.** recounted the development of conflict avoidance agreements and “good neighbor” policies between the whaling community and the oil and gas industry. He credited early coordination efforts and the work of NSB staff like Thomas Hughes for establishing a cooperative model that continues to guide sustainable whaling practices today.
- **Industry Collaboration and Accountability:** **Tara Sweeney** discussed ConocoPhillips’ long-standing engagement with North Slope communities, highlighting the Kuukpikmiut Subsistence Oversight Panel as a model for community-based monitoring and communication. She emphasized that responsible development relies on direct dialogue with residents and noted that ConocoPhillips’ approach to stakeholder engagement—exemplified in over 150 community meetings for the Willow Project—remains central to its operations in the NPR-A.
- **Subsistence Challenges and Climate Change:** **Herbert Kinneveauk, III** underscored the growing threats to subsistence hunting due to climate change and increased vessel traffic in Arctic waters. He advocated for enhanced communication and real-time coordination between industries, the NSB, and local whaling crews to mitigate these impacts.



Mitigating Impacts to Subsistence Use panelists: Tara Sweeney; Herbert Kinneveauk, III; Herbert Ipalook, Sr.; Brian Person; and Moderator Taqulik Hepa

When asked how a new NSB road system might balance access and resource protection, panelists emphasized research, consultation, and community input. **Brian Person** suggested measures such as avoiding caribou calving areas and managing urban hunting pressures,

while **Tara Sweeney** called for robust stakeholder engagement, clear traffic guidelines during migration, and coordination among NSB and land management entities. **Herbert Ipalook, Sr.** echoed the value of good neighbor policies to ensure continued hunter access amid future development. Panelists collectively agreed that communication, collaboration, and mutual respect among communities, government, and industry remain essential to protecting subsistence practices while enabling responsible resource development.

OIL & GAS INDUSTRY UPDATE

Session Speakers: **Erec Isaacson**, President, ConocoPhillips Alaska; **Luke Saugier**, Senior Vice President, Hilcorp Alaska; **Joe Balash**, Vice President of External Affairs, Santos

ConocoPhillips - Erec Isaacson

Erec Isaacson thanked local leaders and underscored the company's long-term commitment: Alaska's largest net oil producer (~200K bbl/day in early 2025) with 1.6M net acres. He detailed Willow (peak ~180K bbl/day, ~600M bbl recoverable, 2,400 construction jobs to date, ~300 permanent jobs), a 10-year execution timeline targeting early 2029 first oil, the Willow Operations Center (900 workers during construction, ~400 when operational by end of 2025), and major logistics (twelve 3,000-ton modules staging in 2027). He stressed that fiscal and regulatory stability remain crucial, alongside continuing investments in base assets (e.g., Nuna at Kuparuk) over the next decade.

Hilcorp - Luke Saugier

Luke Saugier framed Hilcorp's role as a steward focused on maximizing existing fields safely and reliably. He cited five active rigs: three at Prudhoe, two at Milne Point, two more coming at Point Thomson and Milne. The 2025 Alaska budget is \$1B with 80% to the NSB and expected increases in 2026. He described the largest-ever Prudhoe turnaround (temporary output reduction to secure decades of reliability), pipeline installation for the Taiga Project, and major Milne Point expansions enabling up to 80 new wells and a target of >60K bbl/day. At Point Thomson, a new producing well will more than double output and inform future gas sales opportunities.



***Joe Balash, Vice President
of External Affairs, Santos***

Santos - Joe Balash

Joe Balash, Vice President of External Affairs for Santos, began his update by expressing his appreciation for the opportunity to speak and recognized that the forum was held on the ancestral lands of the Dena'ina Athabascan people, and that Santos' North Slope operations are located on the

traditional territories of the Kuukpikmiut and Iñupiat peoples. He honored their enduring connection to the land and their contributions to Alaska's history and future. **Joe Balash** then provided an overview of Santos, describing it as one of Australia's largest domestic gas suppliers and a leading LNG provider in the Asia-Pacific region. In Alaska, Santos serves as the operator and 51% owner of the Pikka Project, in partnership with Repsol.

POWER GENERATION: THE ARCTIC TRANSMISSION CORRIDOR

Moderator: Fadil Limani, Director, NSB Department of Finance

Session Speakers: Peter Correll, Larry Kellerman, Ross Berger — Twenty-First Century Utilities; **Severin White**, Managing Director and Head of Corporate Development at Digital Bridge Group, Inc.

The final panel of the day introduced the emerging concept of an Arctic wide transmission corridor, a long-term infrastructure vision aimed at strengthening energy reliability and resilience across the North Slope and beyond. Panelists discussed how a shared transmission network could help connect remote communities, industrial operations, and energy producers through an integrated power system designed for the Arctic's extreme environment. They outlined the potential for strategic infrastructure investments to reduce energy costs, minimize redundancy, and support the region's broader goals for energy diversification, including renewables integration and cleaner fuel transitions. The discussion also touched on the complex technical, regulatory, and logistical considerations associated with such a large-scale endeavor, including rights-of-way, environmental permitting, and long-term maintenance in harsh conditions. Panelists emphasized that early coordination among local, regional, and federal partners would be critical to advancing any corridor concept responsibly and sustainably.

The session concluded with a robust question-and-answer exchange with community member attendees, who inquired about the project's feasibility, local economic benefits, and potential for community participation. The dialogue underscored both the strong regional interest in resilient energy solutions and the importance of transparent planning and communication as the concept continues to evolve.

DAY ONE CLOSING REMARKS AND EVENING RECEPTION

Day One concluded with remarks from NSB Assembly President **Crawford Patkotak**, who emphasized the importance of collaboration, cultural pride, and continued partnership among local communities, industry, and government. A networking reception, hosted by the **NSB Mayor's Office**, followed, providing attendees a chance to continue discussions and build connections in a more informal setting. The evening featured a special performance by the Mayor's drummers and dancers, whose traditional songs and movements celebrated the rich cultural heritage of the NSB and brought the first day of the forum to a memorable close.

DAY 2 - SUMMARY

INVOCATION & OPENING REMARKS

Forum Co-Emcees: **Angela Cox**, Director, NSB Department of Government Affairs; **Jason Brune**, Director, NSB Department of Environmental Management

Session Speakers: **State Representative Robyn Burke**, State of Alaska – House District 40; **Lieutenant Governor Nancy Dahlstrom**, State of Alaska; **Carla Sims-Kayotuk**, NSB Assembly Member

The session opened with an invocation delivered by NSB Assembly Member **Carla Sims-Kayotuk**, setting a respectful and unifying tone for the day's discussions. **Representative Robin Burke** delivered an address highlighting the connection between resource development, cultural preservation, education, and community advancement. She emphasized Alaska's distinctive position to lead the nation in responsible energy production while honoring and protecting the subsistence traditions that define the state's identity.

Lieutenant Governor Nancy Dahlstrom followed with remarks recognizing the leadership of the NSB and its success in balancing economic growth with cultural heritage. She stated that teamwork, persistence, and safety are foundational to Alaska's continued prosperity and reaffirmed the state's commitment to collaboration with NSB communities and partners.

PLANNING FOR TRANSPORTATION AND UTILITY CORRIDORS

Moderator: **Nagruk Harcharek**, President, VOICE of the Arctic Iñupiat

Panelists: **Fredrick Brower**, NSB Assembly Member/Iñupiat Community of the Arctic Slope; **Chastity Olemaun**, Director, NSB Department of Planning & Community Services; **Hina Kilioni**, Deputy Director, NSB Department of Port Authority; **Inuuteq Stotts**, ASRC Consulting and Environmental Services; **Jeff Bruno**, ASTAR Coordinator, Alaska Department of Natural Resources; **Stephanie Kuhns**, Arctic District Manager, Bureau of Land Management

The panel focused on strategic, community-driven infrastructure planning across the North Slope region. Panelists provided updates on the Arctic Strategic Transportation & Resources (ASTAR) project, a collaborative, multi-agency effort to identify infrastructure priorities and coordinate environmental studies that align with local needs. Discussion also highlighted the Planning and Environmental Linkage (PEL) study between Atqasuk and Wainwright, which will help guide future decisions on potential permanent or seasonal transportation routes. Speakers shared insights from the CWAT program, which enables seasonal overland access for freight, construction materials, and essential supplies. CWAT was presented as a successful model for inter-community connectivity, reducing freight costs, supporting local operators, and improving emergency logistics in remote areas. Panelists emphasized that intergovernmental coordination, among the NSB, Alaska Department of Natural Resources (DNR), Department of Transportation (DOT), Bureau of Land Management (BLM), and tribal

councils is key to streamlining development while protecting traditional lifestyles and the environment. Community participants raised concerns regarding public access, subsistence pressures, and wildlife migration, noting the importance of ensuring that future road systems do not compromise local autonomy or environmental integrity.

DNR representatives assured attendees that no road classification decisions would be made prior to completing environmental reviews and full stakeholder consultation. Audience engagement resulted with questions that focused on permitting, funding mechanisms, and socio-economic impacts.

The discussion reinforced a shared commitment to ensure community consent and collaboration remain central to all planning efforts prior to advancing into design or environmental review phases. The session closed with recognition of the Borough's proactive approach to planning, engagement, and sustainability. Attendees were encouraged to continue networking and cross-agency collaboration over lunch.



Assembly Member Frederick Brower and representatives from Kuukpik, the Alaska Department of Natural Resources, and federal agencies—including Commissioner Boyle, Crowther, and Donna Bach—engage in dialogue on shared priorities for responsible Arctic development.

SA10 OVERVIEW & THE HARRY BROWER JR. TRAINING CENTER

Session Speaker: Harry Aiken, NSB Prudhoe Bay Regional Supervisor

The afternoon began with **Harry Aiken**, North Slope Borough Prudhoe Bay Regional Supervisor, delivering a presentation on Service Area 10 and the Harry K. Brower Jr. Training Center. He outlined the NSB's ongoing efforts to expand training and workforce development capacity to better prepare North Slope residents for employment in oil, gas, and emerging energy sectors. He emphasized that these initiatives are designed not only to meet current industry demands but also to position local communities to benefit from future opportunities as Alaska's energy landscape continues to evolve.

Harry Aiken described how the SA10 program supports a structured approach to workforce readiness—bridging education, vocational training, and hands-on experience through

partnerships with industry and local educational institutions. The Harry K. Brower Jr. Training Center, named in honor of the late NSB Mayor and respected community leader, serves as a hub for technical skill development and certification, providing residents with access to specialized programs that align with regional employment needs.



Harry Aiken, NSB Prudhoe Bay Regional Supervisor, speaks with Angela Cox, Director, NSB Department of Government Affairs, during the Forum.

The presentation generated strong interest from attendees, particularly community and educational representatives, who spoke to the importance of creating sustainable career pathways for youth and early-career workers.

Participants stressed that building local expertise in energy-related trades and technologies will ensure long-term self-sufficiency and preserve local participation in the evolving Arctic economy.

Harry Aiken concluded by reaffirming the NSB's commitment to investing in its people through education, training, and mentorship –

ensuring that the next generation of NSB residents is equipped to lead in both traditional and emerging energy industries.

NPR-A & ANWR: EASTERN AND WESTERN EXPANSION

Moderator: Harry Aiken, NSB Prudhoe Bay Regional Supervisor

Session Speakers: Taqulik Hepa, Director, NSB Department of Wildlife Management; **Tyson Kade**, Van Ness Feldman, LLP; **Brandi Sellepack**, Manager, Exploration, ConocoPhillips Alaska; **Charles Lampe**, President, Kaktovik Iñupiat Corporation; **Doreen Fogg-Leavitt**, Iñupiat Community of the Arctic Slope

This session brought together voices from industry, local government, legal counsel, and tribal and corporate leadership to discuss ongoing and future exploration efforts within the National Petroleum Reserve–Alaska (NPR-A). The conversation emphasized the shared goal of balancing responsible development with environmental stewardship and respect for cultural values.

Brandi Sellepack, ConocoPhillips Alaska, opened with an overview of current exploration activity in the NPR-A, detailing the company's use of ice-road programs designed to minimize tundra disturbance while supporting local employment and tax revenue. She highlighted

ConocoPhillips' 50-year history of partnership in Alaska and reaffirmed the company's ongoing commitment to responsible development and collaboration with North Slope communities.

Director **Taqulik Hepa**, NSB Department of Wildlife Management, followed by urging the integration of traditional knowledge and empirical science in policy and permitting processes. She described the NSB's robust baseline monitoring and adaptive mitigation programs, which combine Western science with community observation to manage wildlife and environmental impacts as industrial activity expands both east and west. **Taqulik Hepa** emphasized that incorporating cultural knowledge is critical to ensuring that development aligns with the values and lived experience of Arctic residents.

Tyson Kade, Partner at Van Ness Feldman, LLP, contributed a regulatory and legal perspective, explaining the importance of coordinated permitting, compliance, and stakeholder engagement within the evolving federal and state framework governing Arctic development. He underscored the role of clear communication between agencies, developers, and local governments to streamline processes and prevent regulatory fragmentation.

From the community and tribal leadership side, **Charles Lampe**, President of the Kaktovik Iñupiat Corporation (KIC), stressed the importance of local corporate leadership in shaping development outcomes that directly benefit NSB residents. He highlighted how community-based corporations like KIC work to ensure that exploration activities are conducted responsibly, creating jobs, investing in youth training, and maintaining open dialogue with residents whose subsistence lifestyles depend on a healthy ecosystem.

Doreen Fogg-Leavitt, representing the Iñupiat Community of the Arctic Slope (ICAS), offered a tribal governance and cultural stewardship perspective, emphasizing the necessity of meaningful tribal consultation and respect for sovereignty throughout the planning and permitting process. She called for continued integration of Traditional Ecological Knowledge (TEK) alongside scientific research to strengthen environmental protections and uphold subsistence rights and intergenerational cultural continuity.

The discussion deepened around recurring themes of trust, respect, and collaboration. Participants agreed that sustained agency-community dialogue is essential to avoid redundant research and fragmented planning. Community members raised concerns about access control, wildlife migration, and ensuring that future infrastructure decisions are made with local consent and ecological balance at the forefront.

The session concluded with a shared recognition that successful NPR-A development depends on long-term partnership among all stakeholders.

Panelists affirmed that combining traditional wisdom, scientific data, and regulatory alignment will ensure that energy development on the North Slope remains both responsible and community-centered, preserving the Iñupiat way of life while advancing sustainable progress.

LUNCH KEYNOTE SPONSORED BY CONOCOPHILLIPS ALASKA

Keynote Speaker: Crawford Patkotak, NSB Assembly President

North Slope Borough Assembly President **Crawford Patkotak** delivered a keynote address titled *From the Arctic to the Nation: Energy, Culture, and Self-Determination*. Drawing from his deep roots in the North Slope and decades of leadership experience, he spoke about the interconnectedness of energy development, cultural identity, and self-governance across Alaska's Arctic communities.

He reflected on how the Iñupiat people's long-standing values of stewardship, resilience, and unity continue to guide decision-making in an evolving global energy landscape.

Crawford Patkotak emphasized that responsible resource development, when led by local voices, provides not only economic stability but also the means to sustain education, health care, and essential services across the region. Highlighting the



NSB Assembly President Crawford Patkotak highlighting the connection between energy development, cultural identity, and Iñupiat self-determination.

NSB's role as both a government and cultural guardian, he underscored the importance of self-determination in shaping the Arctic's future. He encouraged continued collaboration among industry partners, federal and state agencies, and local communities to ensure that development aligns with the region's cultural and environmental priorities.

Crawford Patkotak concluded with a message of pride and purpose, reminding attendees that the NSB's leadership and example extend far beyond the region. The lessons learned from the Arctic, balancing energy independence with environmental and cultural integrity, serve as a model for the nation, demonstrating how progress and heritage can move forward together.

DAY TWO CLOSING REMARKS

Session Speaker: Mayor Josiah A. Patkotak, North Slope Borough

North Slope Borough **Mayor Josiah Patkotak** delivered closing remarks, emphasizing that the enduring strength of the North Slope lies in cooperation, shared purpose, and respect for tradition. Reflecting on the day's discussions, he reminded attendees that progress in energy development, infrastructure, and environmental stewardship is most meaningful when it is built on collaboration among communities, industry, and government partners.

Mayor Patkotak drew on lessons from past generations, highlighting that the NSB's success has always been rooted in collective resilience and cultural values. He encouraged participants to continue advancing sustainable development that honors the Iñupiat way of life and protects the land and waters that sustain it.

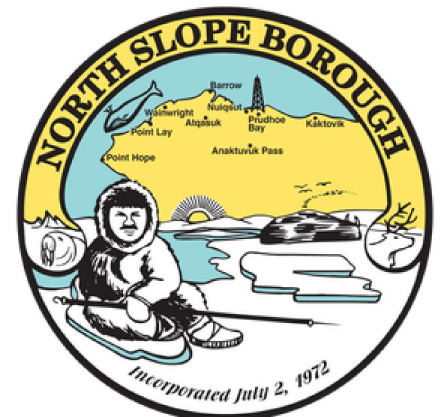
The forum concluded with a communal prayer, led in gratitude for the partnerships that make such progress possible. The prayer offered thanks for the guidance, wisdom, and unity that continue to shape the NSB's journey toward a strong and self-determined future.



Mayor Patkotak emphasized gratitude, cultural values, and collective resilience.



Attendees listen as Mayor Patkotak closes the Forum with a message of unity and shared purpose.



FORUM QUESTIONS & ANSWERS

Questions and Answers were facilitated through a digital system designed to make participation easy and inclusive. A custom form was created and linked to a QR code, which was displayed in protective frames at the center of each table, ensuring all attendees had quick access to submit questions from their phones or devices. The contractor support team actively monitored the incoming question queue and relayed submissions live to the emcees, who in turn posed them to the appropriate panelists or moderators.

While not every question could be addressed during the Forum due to time constraints, all questions submitted will be captured and answered, ensuring participants' input continues to inform the dialogue.

| Attendee-Submitted Question (via QR Code Form) | Directed To (Session or Speaker) |
|--|---|
| Is Kaktovik going to get CWAT? Could you provide an update on ASTAR? | Federal, Local and State Update Panel - Day 1 |
| Is there a plan for the PFD to invest in the gas line? | |
| NPRA funds belong to impacted communities. What is the state of Alaska's thoughts on the whole state having access to impact funds? What are you doing to ensure funds funnel to north slope communities, mainly Nuiqsut residents the most impacted by oil and gas? | Mitigating Impacts to Subsistence Use Panel - Day 1 |
| The North Slope region should have their own mitigation committee comprised from villages, especially from Nuiqsut, the most impacted community on the North Slope. Will this occur? | Mitigating Impacts to Subsistence Use Panel - Day 1 |
| Special areas were put in place by elders of Nuiqsut to ensure Subsistence Protection 29 stipulations were stripped. What are you doing to protect subsistence hunters? We need to implement protections for NSB residents today because accumulation of pipeline, roads and pads deflect caribou migration. These stipulations were put in place as assurance Inupiaqs will still be able to hunt when oil and gas has been extracted | NPR-A and ANWR: Eastern and Western Expansion Panel - Day 2 |
| Is there an update on the reinstatement of AIDEA's leases in ANWR ? | Federal, Local and State Update Panel - Day 1 |
| We have bituminous coal in our backyard, graphite material, how much interest does US have of this coal? | Federal, Local and State Update Panel - Day 1 |

| Attendee-Submitted Question (via QR Code Form) | Directed To (Session or Speaker) |
|--|---|
| Permitting efficiency is valued by industry. For example, where a project may require 2 permits with BLM, NSB may be upwards of 50. Can NSB and the State engage with industry for a permitting efficiency conversation? | Federal, Local and State Update Panel - Day 1 |
| When will the new draft of Title 19 be completed? Will there be a public comment period? | Federal, Local and State Update Panel - Day 1 |
| How will the Executive Order work with the language on NPRA in the One Big Beautiful Bill? What will be the taxing authority in ANWR? | Lunch Messages & Keynote Remarks - Day 1 |
| Do you think Willow will impact our whaling way of life with more sea transportation if Willow kicks off and if so how? What plans do you guys have for future migration problems if the whale changes its migration route? | Mitigating Impacts to Subsistence Use Panel - Day 1 |
| Can the CWAT users utilize the Willow gravel road instead of going thru 2P? | Mitigating Impacts to Subsistence Use Panel - Day 1 |
| Would it be valuable to create a community contribution plan for the North Slope region? | Oil & Gas Industry Update Panel - Day 1 |
| Could you repeat what the land lease near Atqasuk is for? When will you be engaging with North Slope entities on the plans for this? | Oil & Gas Industry Update Panel - Day 1 |
| Since the ASTAR PROJECT is using federal dollars, if built, will it be considered a public road or can it be restricted to locals and industry? How can there be a designation so it is restrictive to local traffic and industry? | Planning for Transportation and Utility Corridors Panel - Day 2 |
| What plans does NSB have for a main road across the slope once Willow kicks off? What funds will Willow be able to help with when it comes to our road system? Can we build one permanent road with these funds once we receive a portion of the pie? How much is wasted with these temporary roads? | Planning for Transportation and Utility Corridors Panel - Day 2 |
| How will the health impacts of the triangle road be mitigated | Planning for Transportation and Utility Corridors Panel - Day 2 |

| Attendee-Submitted Question (via QR Code Form) | Directed To (Session or Speaker) |
|--|--|
| Is the training available only for NSB employees or is it open for villages it they choose to go to the training? | SA10 Overview and the Harry Brower Jr. Training Center - Day 2 |
| Will ASTAR be able to look for funding to build Colville River bridge if feasible to benefit oil industry and villages west of Collville River as if it would have to be a restricted road? | NPR-A and ANWR: Eastern and Western Expansion Panel - Day 2 |
| Is the training available only for NSB employees or is it open for villages it they choose to go to the training? | SA10 Overview and the Harry Brower Jr. Training Center - Day 2 |
| Will the Borough reach out to the villages? | SA10 Overview and the Harry Brower Jr. Training Center - Day 2 |
| Where does the NSB wildlife department and ICAS stand in supporting of Measure 27: Protecting one million acres of land to protect caribou around Teshekpuk Lake that was initiated by the Nuiqsut tri-lateral group known as NTI? | NPR-A and ANWR: Eastern and Western Expansion Panel - Day 2 |
| Is the banking industry on board with opening lease sales? | |
| Is there a plan to build a bridge over the Colville River? | NPR-A and ANWR: Eastern and Western Expansion Panel - Day 2 |
| Is Conoco Phillips planning exploration in ANWR? | NPR-A and ANWR: Eastern and Western Expansion Panel - Day 2 |
| In what way will the village of Nuiqsut benefit from the partial impacts of development? | NPR-A and ANWR: Eastern and Western Expansion Panel - Day 2 |
| As a follow up to ICAS, do you and other organizations represented here stand by your definition of self determination if a community like Nuiqsut were to oppose additional development near their village? | NPR-A and ANWR: Eastern and Western Expansion Panel - Day 2 |
| Will the Borough reach out to the villages? | SA10 Overview and the Harry Brower Jr. Training Center - Day 2 |

FORUM FEEDBACK SURVEY

SURVEY OVERVIEW

To ensure participant feedback was captured, a Forum Feedback Survey was developed and made accessible through multiple channels. A QR code linking directly to the survey was printed on the reverse side of the Q&A QR code card placed at the center of each table. In addition, hard copies of the survey were included in the folders provided in attendee swag bags for those who preferred a paper option. To maximize visibility and access, both the Q&A form and the participant feedback survey QR codes were also displayed electronically on the two large projection screens throughout the event space.

SURVEY GOALS

The primary goal of the survey was to gather structured input from participants to inform planning and improvements for future Forums. Specifically, the survey aimed to:

- **Assess overall participant experience** including logistics, session quality, accessibility, and event flow to identify strengths and areas for improvement.
- **Evaluate the relevance and effectiveness of session content**, panels, and keynote speakers in advancing the Forum theme *Linking Lands, Lives, and Energy*.
- **Understand participant perspectives** on engagement opportunities, such as networking sessions, Q&A mechanisms, and interactive elements.
- **Collect input on logistical preferences** (e.g., event timing, location, frequency) to inform future Forum formats and scheduling.
- **Identify emerging priorities, topics, and presentation interests** to ensure that future Forums continue to reflect the needs and interests of North Slope communities, industry, and agency partners.
- **Provide multiple avenues for feedback** (digital and hard copy), ensuring broad participation from all attendee groups.

SURVEY RESULTS

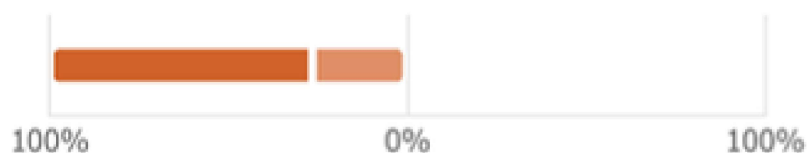
The following section presents the results of the survey. Each survey question is presented along with a summary of participant responses, visually represented through charts or graphs to clearly illustrate key trends, preferences, and insights.

1. Select the organization that best represents your affiliation from the list below:

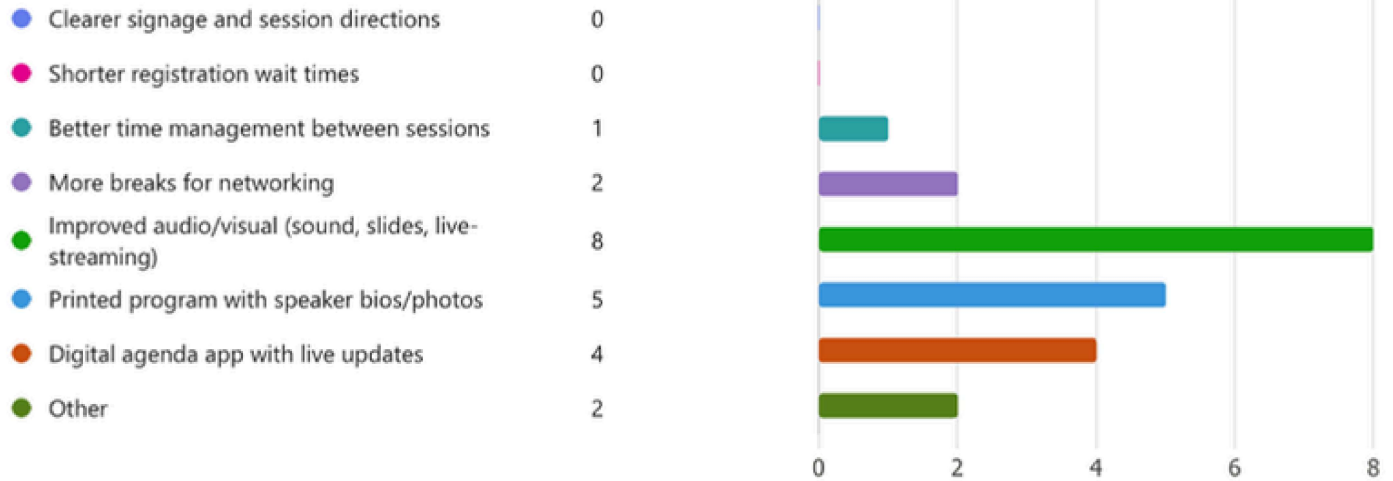


2. How satisfied were you with the overall organization of the Forum?

● Very satisfied
 ● Somewhat satisfied
 ● Neither satisfied nor dissatisfied
 ● Somewhat dissatisfied
 ● Very dissatisfied



3. Which of the following enhancements would improve the overall Forum experience? (Select all that apply)



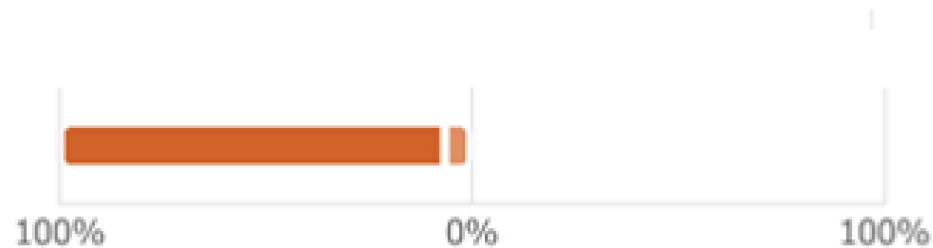
4. If you selected "time management" or "breaks," what adjustments would you recommend?

4 Responses

| ID ↑ | Name | Responses |
|------|-----------|--|
| 1 | anonymous | Any time you can add more networking opportunities the better but always a balance in how to schedule. |
| 2 | anonymous | More speakers from industry on first day |
| 3 | anonymous | No suggestions, very well organized and executed. |
| 4 | anonymous | 20+ minute breaks for more networking opportunities |

5. How relevant did you find the session topics to your work or community?

● Very relevant ● Somewhat relevant ● Neutral ● Not very relevant ● Not relevant at all



6. What types of enhancements would make sessions more valuable? (Select all that apply)



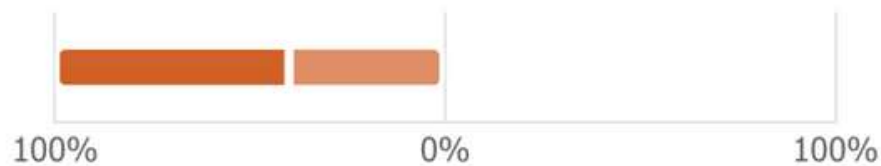
7. What topics or speakers would you like to see added at the next Forum?

9 Responses

| | | |
|---|-----------|--|
| 1 | anonymous | I can't think of any |
| 2 | anonymous | Mitigation |
| 3 | anonymous | More Traditional awareness |
| 4 | anonymous | Department of Defense |
| 5 | anonymous | Tribal |
| 6 | anonymous | Updates from each corporation |
| 7 | anonymous | More Villages input that will be affected in both positive and negative ways and solutions to benefit them |
| 8 | anonymous | Results from upcoming exploration |
| 9 | anonymous | More discussion on direct impacts to our communities and economic benefits for each community. |

8. Were the keynote speakers effective in communicating the Forum theme *Linking Lands, Lives, and Energy*?

● Strongly agree
 ● Agree
 ● Neither agree nor disagree
 ● Disagree
 ● Strongly disagree

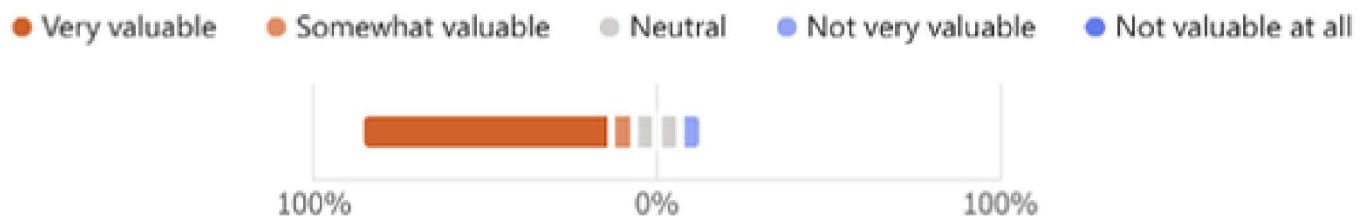


9. What kinds of keynote messages would inspire you most (e.g., community stories, industry outlooks, future energy transitions)?

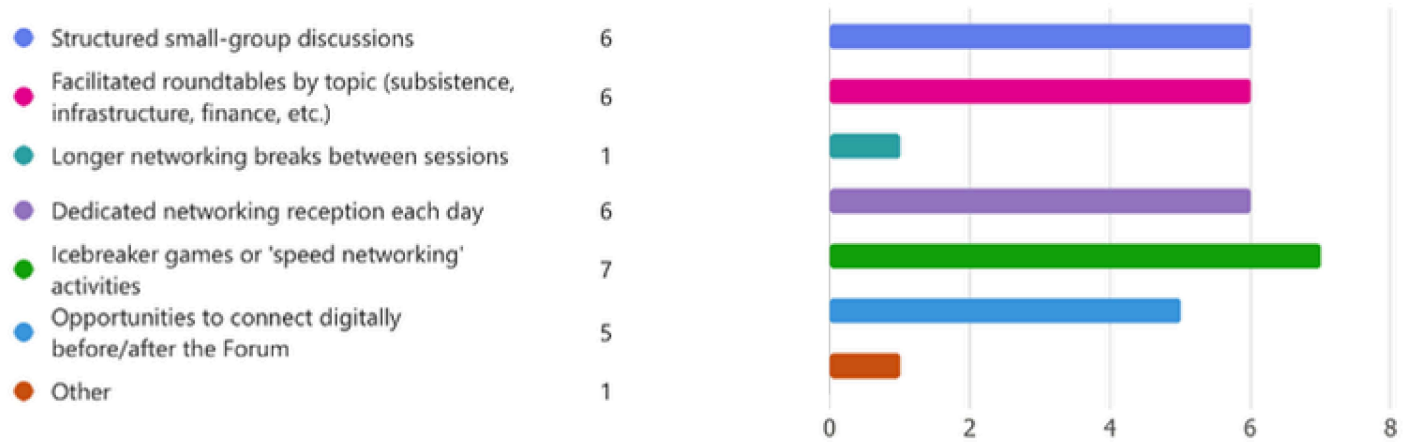
11 Responses

| ID ↑ | Name | Responses |
|------|-----------|--|
| 1 | anonymous | Great theme and great timing for engaging on this theme to bring everyone back together. |
| 2 | anonymous | Mitigation |
| 3 | anonymous | More time for our local leaders from our eight communities to speak or share their perspectives. |
| 4 | anonymous | Industry Outlooks |
| 5 | anonymous | The opportunities for our communities |
| 6 | anonymous | Community stories |
| 7 | anonymous | Community stories |
| 8 | anonymous | What the future holds for our region and the economic impact that will impact the villages as a whole |
| 9 | anonymous | I value hearing local perspectives and observations. As a federal civil servant, I especially value learning how to mitigate impacts to subsistence. |
| 10 | anonymous | Community feedback from Hunters & Residents |
| 11 | anonymous | More on the technologies that increase efficiency of equipment prolonging the ability for our region to capitalize on our local resources. |

10. How valuable was the Meet & Greet Reception and other networking opportunities?



11. What networking enhancements would you find most valuable? (Select all that apply)



12. If you connected with someone valuable at this Forum, what helped make that connection possible?

6 Responses

| ID ↑ | Name | Responses |
|------|-----------|--|
| 1 | anonymous | Communication |
| 2 | anonymous | Just being able to attend and seeing all the opportunities that are happening for the communities |
| 3 | anonymous | The presenters |
| 4 | anonymous | Having breaks that allow everyone to network. I thought the breaks this year were well spaced and appropriately timed. |
| 5 | anonymous | City governments that have a working relationship |
| 6 | anonymous | Long breaks and flexible seating |

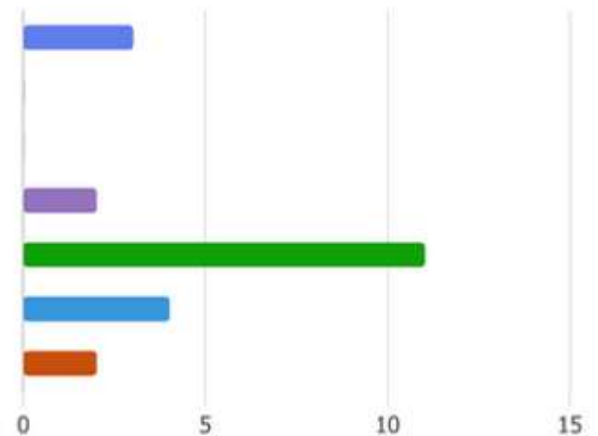
13. Would you attend the Forum again in 2027?

● Yes, definitely
 ● Yes, if schedule allows
 ● Maybe
 ● No



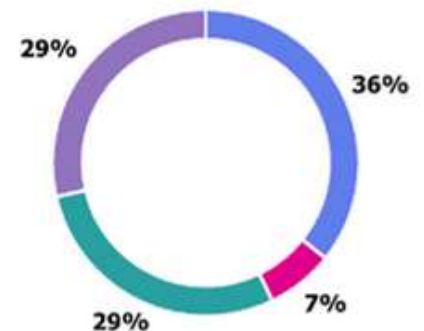
14. In what month would you like the next Forum to be held?

| | |
|-----------|----|
| April | 3 |
| May | 0 |
| June | 0 |
| July | 2 |
| August | 11 |
| September | 4 |
| October | 2 |



15. Would you be interested in presenting at the 2027 Forum?

| | |
|-------------------------|---|
| Yes, definitely | 5 |
| Yes, if schedule allows | 1 |
| Maybe | 4 |
| No | 4 |



16. If you indicated that you would be interested in presenting at the next Forum, what topic(s) would you present?

4 Responses

| ID ↑ | Name | Responses |
|------|-----------|---|
| 1 | anonymous | Mitigation |
| 2 | anonymous | Triditional knowledge or what we can do to work side by side with business/oil and a Triditional community. |
| 3 | anonymous | Leadership Development |
| 4 | anonymous | Yes |

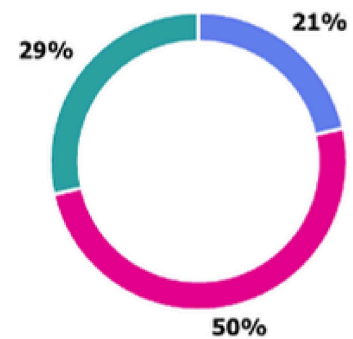
17. What one change would most increase the value of this Forum for you next time?

6 Responses

| ID ↑ | Name | Responses |
|------|-----------|--|
| 1 | anonymous | More than one representative from each entity /village to bring back more information and or awareness to that community |
| 2 | anonymous | Having Department of Defense present Environmental Rehabilitation Projects |
| 3 | anonymous | I'd like to see Nuiqsut getting more help in building our needs n wants for our community |
| 4 | anonymous | Not to overtalk |
| 5 | anonymous | Breakfast |
| 6 | anonymous | Earlier reception as mentioned previously. Like 1 hr sessions with panels, allowed for a variety in f perspectives and not too much detail that is more befitting a technical conference. This was a great forum format! |

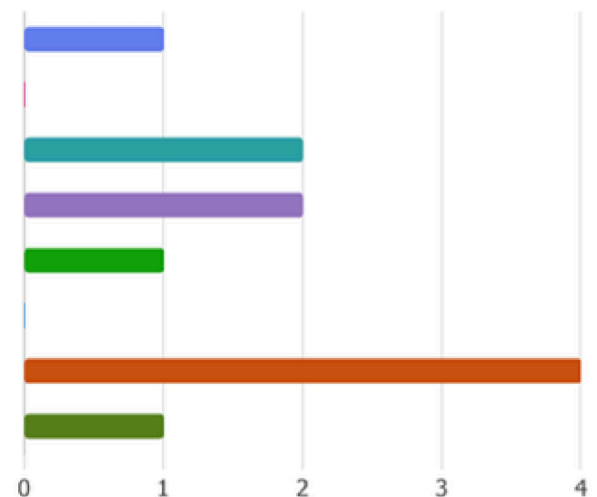
18. Should the next Forum be in one of our eight communities?

| | |
|-------|---|
| Yes | 3 |
| No | 7 |
| Maybe | 4 |



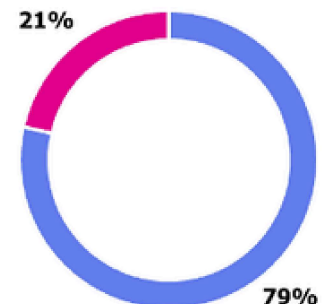
19. Please select the community or communities you would like to see host the next Forum.

| | |
|----------------|---|
| Anaktuvuk Pass | 1 |
| Atqasuk | 0 |
| Kaktovik | 2 |
| Nuiqsut | 2 |
| Point Hope | 1 |
| Point Lay | 0 |
| Utqiagvik | 4 |
| Wainwright | 1 |



20. How often would you prefer the Oil & Gas Forum to be held?

| | |
|-----------------|----|
| Annually | 11 |
| Every two years | 3 |



CONCLUSION

Overall, the survey results demonstrate that the 2025 North Slope Borough Oil & Gas Forum successfully met its goal of fostering dialogue, collaboration, and shared learning among participants.

The feedback affirms the Forum's value as a trusted platform for connecting stakeholders across industry, government, and local communities, while also highlighting opportunities for refinement in logistics, structure, and participant engagement.

By addressing these insights and implementing targeted improvements, future Forums can continue to build on this year's successes, ensuring each gathering is more inclusive, efficient, and impactful than the last.



Mayor Patkotak engaging with Andy Mack, CEO Kuukpik Corporation

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